# Rolls-Royce Holdings plc Guidance Update

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#### Introduction

- Business with fundamental strengths and outstanding long-term prospects
- Period of significant transformation in Aerospace
- Market headwinds in offshore
- Confidence in the long term



#### **Agenda**

- What's impacting our outlook
- 2015 guidance update and half year preview
- Implications for 2016
- Confidence in the long term



#### What's impacting our outlook

## Market developments

- Trent 700: volumes and pricing
- Weaker business jet engine demand and softening regional aftermarket
- Weak offshore markets

#### **Business review**

- Rigorous review of planning assumptions
- Pulled ahead planning process



## 2015 full year guidance update

	Original	New
GROUP		
Underlying revenue	£13.4 – 14.4bn	Unchanged
Underlying profit before tax	£1,400 - 1,550m	£1,325 – 1,475m
Free Cash Flow	£50 – 350m	£(150) – 150m
SEGMENTS		
<b>Underlying Marine profit</b>	£90 – 120m	£0 – 40m
Others		Unchanged

#### Other:

Marine: impairments/restructuring (exceptional)  $\pounds(70) - (100)m$ 



#### **Civil Aerospace update**

- Trent 700 rate changes
- Reduced business jet engine demand and softening regional aftermarket
- Trent 1000 provision reversal
- Retrospective TotalCare profitability improvements

~ £200m benefit in 2015



#### 2015 half year preview

	2014 H1	2015 H1
Underlying revenue	£6.45bn	£6.15 – 6.30bn
Including divested Energy business	£6.84bn	
Underlying profit before tax	£645m	£390 – 430m
Including divested Energy business	£644m	
Free cash flow	£(347)m	£(570) – (620)m
Including divested Energy business	£(432)m	

- Further updates at Half Year Results on 30 July
- As previously indicated, results expected to be weighted to second half



#### Confidence in second half of 2015

- Aerospace
  - Higher engine deliveries
  - Continued service growth
  - Lower R&D charge vs H1
  - Retrospective TotalCare profitability improvements / Trent 1000 provision reversal
  - Restructuring benefits
- Land and Sea
  - Power Systems H2 weighted as in previous years
  - Rebased Marine forecast
- Lower Commercial & Administrative costs



## **Implications for 2016**

**Key factors vs 2015 profit before tax include:** 

Trent 700	~ £(250)m
Business Jets and Regional Aftermarket	~ £(50)m
Improving large engine aftermarket & restructuring offset by likely lower TotalCare and other adjustments	Nil

Cash conversion expected to improve

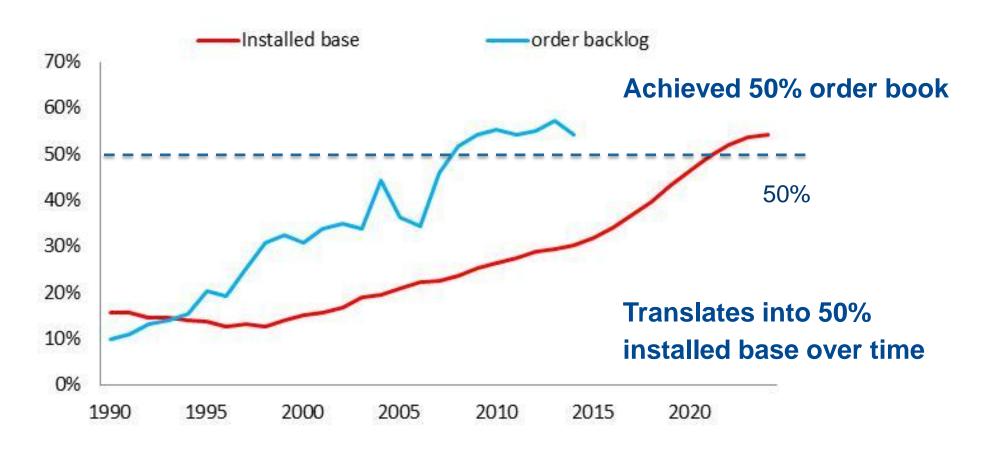


## Looking further ahead

• ~ £76 billion order book



## Market share in installed base lags order backlog and underpins confidence in long-term cash flow\*



<sup>\*</sup>Market share of widebody passenger aircraft

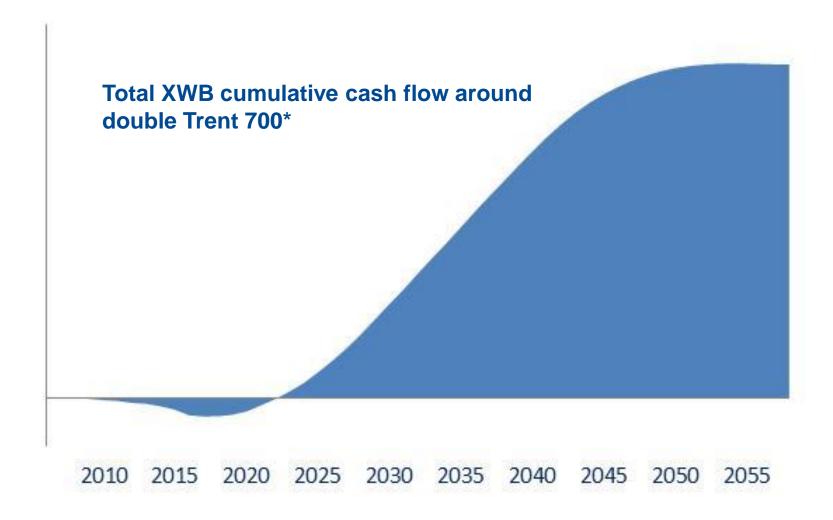


#### Looking further ahead

- ~ £76 billion order book
- Mega trends underpin profitable growth
- Significant embedded value as Civil large engines double



#### Trent XWB creates significant embedded value







#### Looking further ahead

- ~ £76 billion order book
- Mega trends underpin profitable growth
- Significant embedded value as Civil large engines double
- Continuing to strengthen our technology plans
- Multi-year industrial transformation programme through end of decade
- Long-term model attractive



#### **Summary**

- Business with fundamental strengths and outstanding long-term prospects
- Period of significant transformation in Aerospace
- Market headwinds in offshore
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